

# A Collaborative Maternity Care Clinic in Nelson, BC

Healthy Mothers, Healthy Babies 2016

Emma Butt; LLB, MWS4

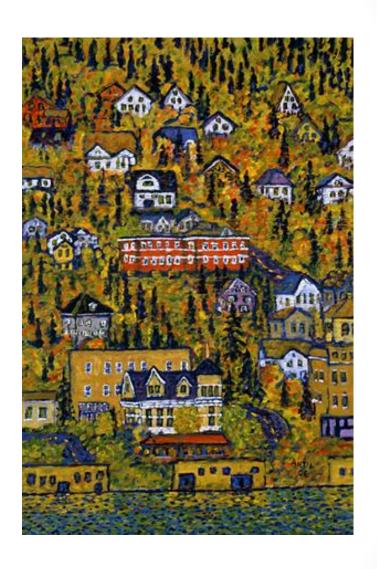
Tanya Momtazian; RM, MPH

Jeanette Boyd; MD, CCFP

Jude Kornelsen; PhD

## Declarations:

- Tanya Momtazian
  - None
- Jeanette Boyd
  - None
- Emma Butt
  - None



# Nelson, BC Kootenay Lake Hospital

- Nelson
  - Located in the Selkirk Mountains on West Arm of Kootenay Lake
  - Population ~ 10,000
- Kootenay Lake Hospital 300-360 births/year
  - 2 OB/GYNS + 1 GP with c-section capabilities
  - 1 Pediatrician + 4 GPs covering peds call
  - Catchment Area ~ 30,000





## **FOUNDATIONS**

- 2012: Transitions in Care Initiative
  - Patient journey mapping
  - Maternity Care Providers Round Table
- 2013: Community-Oriented Meetings

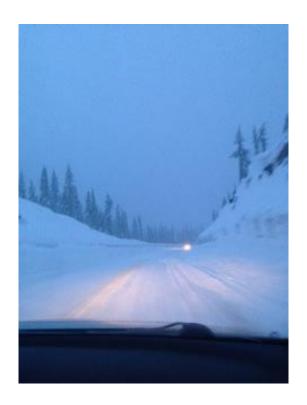
## Areas of Focus

- Post-Partum Support
- Provider sustainability
- Communication



## Region-wide Initiatives

- Regional Perinatal Committee
- Virtual Maternity Clinic
- Tele-Maternity
- Prenatal Education







## Nelson – Midwifery Perspective

- Long history of unregulated midwifery
- Registered Midwives since 1996 20 years
- Good relationships with maternity team
- Prior to Apple Tree Maternity
  - 4 full time midwives 1 solo practice
    + 1 shared care MW practice
  - Caring for ~ 30% of all births in area
  - Sustainability of on-call time
  - Availability of home birth back-up/2<sup>nd</sup> attendants
  - In need of more flexibility



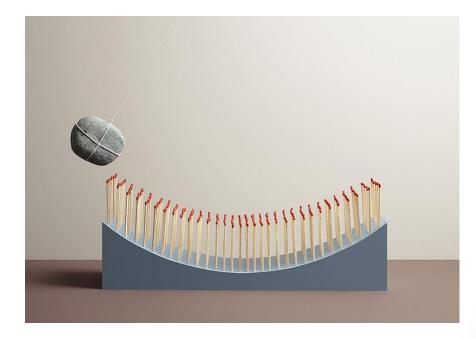
"I know it's been a rough shift, but look at the bright side... only 7 hours to go."



## Nelson – FP Perspective

Supportive hospital environment High turnover in FP wanting to participate in a shared obstetrics practice

- Prior to Apple Tree
  - 3 solo practices
  - 2 sharing an ob practice (30%) 1:2 call
    - Add'l call groups: obs, peds (1:5)
  - Significant challenges in balancing FP, call and other responsibilities



## Nelson



- Midwife/FP Collaborative
  - Full-scope maternity care (including home birth)
  - Breast-feeding support (community-wide)
  - Mood-support (community-wide)

## Who We Are

• 2 Family Physicians + 4 Registered Midwives



## The clinic

- Intake of clients started April 2014
- First deliveries started in December 2014



## Maternity Care

- 0 1:1
- Group

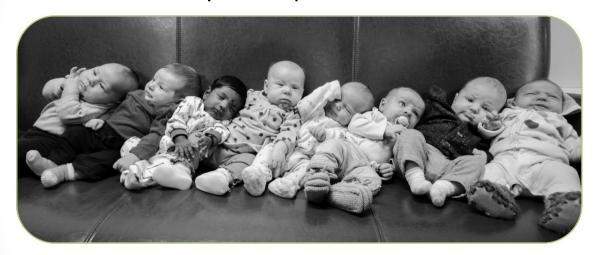






## Connecting Pregnancy – Group Care

- 7 sessions from ~ 24 36wks gestation + 1 postpartum session
- Short one-to-one visit + group care for 2 hours
- Facilitated by a care provider & childbirth educator







## Post-partum Support

### o Apple Seeds

- Post-partum support
- Breast-feeding support
  - With RN/lactation consultant







## Breastfeeding Group

- Group offered twice a week facilitated by Lactation Consultant/RN open to anyone in the community
- More extensive one-to-one care available for those experiencing challenges







- Peri-partum
- "Mothers Unfolding"
- Art therapy mood and support group
  - Kutenai Art Therapy







## Mothers Unfolding

 Art Therapy Group offered once a week for those experiencing challenges with the transition to motherhood





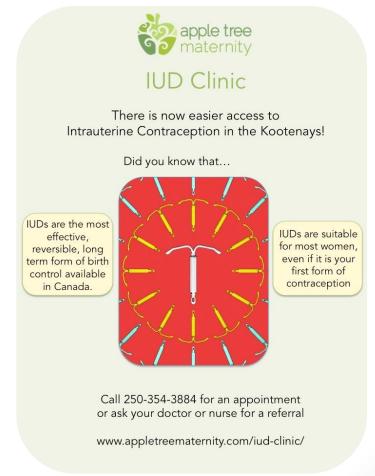






## **IUD Clinic**

- Challenges for women getting access to IUC insertion in the region
- Offering Copper IUD inserts as Emergency Contraception





## Teaching

- Midwifery students
- Medical students
- FP residents
- NP students

## 2015 Clinic Statistics

- 182 Births
  - ~ 60% of all births from Kootenay Lake Hospital
- 107 Primips (59%)
- 44 C-sections (24%)
- 33 Emergency C-sections (19%)
- 8 Operative Deliveries (4.5%)
- 16 Planned Home Births (9%)





## Apple Tree Maternity: A qualitative exploration of rural collaborative interprofessional maternity care

Emma Butt Senior Research Project UBC Midwifery

## Background

- Currently a maternity care crisis in Canada
- Decline of HCPs providing maternity care in last 20yrs
  - retirement age in next 10 yrs → decline to continue
- Challenges to accessing maternity care magnified in rural settings
  - Recruitment and retention
  - Hospital closures
  - Requirement to travel to receive care
  - Lack of c/s backup
- Growth of midwifery profession (since regulation 1998)
  - Increase demand for midwifery services
  - Majority of BC births = low-risk, within midwifery scope

## + Background

■ Solution...

...collaborative, interprofessional maternity

care?



### + Rationale

- Examples of collaborative models of maternity care
  - E.g. South Community Birth Program (SCBP)
- Importance of documenting
- **Limited literature** in this area
- Apple Tree Maternity is a recent rural example of an innovative and collaborative, interprofessional model of care in Nelson, BC

# \*Study Objectives

- Qualitative case study aims to explore and document:
  - (1) the process of designing and implementing the Apple Tree Maternity model, and
  - (2) the experiences of the primary care providers

### + Findings

#### **■ Four main themes:**

- Motivation for collaboration
- Attributes and benefits of collaboration
- Challenges and barriers to collaboration
- Core qualities and recommendations for successful collaboration

# Findings: Theme 1 – Motivation for collaboration

- Primary motivation = increased flexibility and sustainability of call schedule
- SCBP
- Desire to collaborate
- Midwifery model of care & home birth

# Findings: Theme 2 – Attributes and benefits

- Interprofessional relationships based on mutual respect & trust
- Mutual learning and enhanced maternity care
  - "I think what drew me the most to this model of collaboration was just that opportunity for this synergy between the styles of care...and the greater depth of care that I felt that women would be able to get from this type of model, from a collaborative model " (CP5)
- Group care and community building

## Findings: Theme 3 – Challenges and barriers

- Lack of sustainability
  - Transferability of SCBP call schedule model
    - FPs multiple practice, on-call, & personal & family responsibilities
    - Smaller team limits call flexibility
    - College and financial resources restrictions to adding additional team member
    - Rural context & impact of HCP burnout

## Findings: Theme 3 – Challenges and barriers

- Home birth
  - Hx and community demand for home birth
  - HB mentorship impact on flexibility & sustainability
  - Locum limitations for FPs
- Billing structures
  - Structural barriers
  - Need for alternative payment plan

## Findings: Theme 3 – Challenges and barriers

- Interprofessional tension
  - FPs and maternity nurses
  - Concerns about division of roles and responsibilities
- Perceived impact on the community
  - Competition for funding & patients
  - Limiting women's choice
- Decision-making and communication
  - Blending 2 models of care and scopes of practice
  - Clarity and principles for guiding decision-making

# Findings: Theme 4 Core qualities and recommendations

- Mutual trust and respect = foundational for success
- Common philosophy of care
- Mutual commitment and genuine desire to collaborate (willingness to work through unforeseen challenges)
- Clear and effective communication (internally/externally)
- Collaborative model responsive to unique needs of specific community
- Community support
- Supportive institutional culture
- Alternative payment plans and billing structures

## Discussion

#### Sustainability

- Transitional "growing pains"
- Balancing responsibilities
- Rural context

#### Collaboration

- genuine commitment and desire to collaborate
- Opportunity for shared learning and enhanced care
- Complexities of blending different models of care and scopes of practice
  - adapting practice in a manner that accommodates the collective skills of the team
  - → Impact on decision making

# + Conclusions & Implications for practice

- l of few studies to examine CP perspective
- l of first studies to examine collaboration in rural setting
- Revealed challenges unique to the rural context
- Further studies of this type needed in other rural communities
- Future research must explore and document the experience of collaborative maternity care from the client perspective
- This further research is necessary to inform policy suggestions that will facilitate:
  - Successful collaborative practice
  - Improve the care to women in rural settings
- Need for this research is vital given the maternity care crisis in BC, and the need for more sustainable rural maternity care models

## Methodology

#### Approach

Qualitative and exploratory approach

#### Recruitment

Invitation to key stakeholders (primary care providers and allied health professionals at ATM)

#### **■** Data collection

- Semi-structured interviews
- Voluntary participation, with informed consent
- Interview guides generated based on literature review
- Open-ended, probing questions
- Audio-recorded with consent

#### Data analysis

- Audio-recordings transcribed & reviewed
- Common themes identified & codebook created
- Codebook used to summarize themes in narrative form

### + Limitations

- Findings from this study reflect the experiences of setting up a collaborative maternity care practice in the rural community of Nelson, BC
- Findings may not be relevant to care providers in other rural communities in BC, Canada or international jurisdictions, with different social, geographical, institutional and/or regulatory circumstances.